

# COST OPTIMIZATION BEST PRACTICES

2024 Outlook

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## Introduction

Cost optimization is more than just a financial strategy; it's a commitment to maximizing value at every turn. In the dynamic landscape of today's business, the focus isn't just on increasing profits but ensuring every expenditure brings tangible returns. The key is moving beyond cumbersome methods like Excel spreadsheets and embracing advanced cost optimization tools. These tools not only streamline cost-cutting processes but also enhance overall financial performance.

Change is the only constant in today's business world. Management must be attuned to global trends, adopt robust strategies, and capitalize on cost optimization opportunities to navigate this ever-evolving environment. The onus is on leadership—especially CEOs and ClOs—to champion best practices and strategic planning and oversee initiatives that maximize resource use.

Staying competitive requires that companies face dual challenges: secure the best terms for all business transactions and create a streamlined infrastructure by simplifying platforms, applications, and processes. This guide delves into best practices addressing these facets of cost management and will bolster your cost optimization efforts.

#### **DETERMINING COST DRIVERS**

Understanding cost drivers is fundamental to effective financial management. These organizational factors, activities, and conditions significantly influence production, service delivery, and operational costs. They can directly or indirectly cause cost variations. By pinpointing and comprehending these drivers, organizations can allocate resources judiciously, anticipate cost changes, and devise strategies to manage expenses.

#### PROTECTING CRITICAL OPERATING COSTS

Recognizing the role of cost drivers is one thing; keeping operating costs in check is another. Organizations maintain control by periodically conducting cost optimization reviews and scrutinizing non-essential processes that might inflate expenses. Such reviews can lead to tough choices: considering pay cuts versus layoffs, evaluating renting against owning, or contemplating subleasing. By trimming down non-essential costs, organizations can redirect funds to vital operations, paving the way for increased profitability.

With a deep dive into cost influencers and protective strategies, let's explore consolidated services as a prime example of best practices in cost optimization.

#### IMPLEMENTING HYBRID CLOUD PLATFORMS

Hybrid cloud platforms have become a buzzword in the tech community, but their value lies in their ability to enhance organizational efficiency and manage costs. The "cloud" refers to internet-accessible servers hosting software and databases. A hybrid cloud platform seamlessly integrates an organization's private cloud with a third-party public cloud. This flexible, connected setup allows businesses to access scalable computing resources on demand, adjusting as operational needs evolve.

Hybrid cloud monitoring software is pivotal in preempting system failures, detecting glitches, and monitoring solution limitations. Tools like spot instances within the software facilitate cost optimization. This software addresses operational and security concerns and identifies patterns for automatic scaling and maintenance.<sup>2</sup>

<sup>&</sup>lt;sup>1</sup> Domanal & Reddy. "An efficient cost optimized scheduling for spot instances in heterogeneous cloud environment," 2018. https://doi.org/10.1016/j.future.2018.02.003. Accessed Sep. 19, 2023.

<sup>&</sup>lt;sup>2</sup> Aktas. Aktas, Mehmet S. "Hybrid cloud computing monitoring software architecture." Concurrency and Computation: Practice and Experience 30.21 (2018): e4694. https://onlinelibrary.wiley.com/doi/abs/10.1002/cpe.4694 Accessed Sept 22, 2023

However, the intricate nature of cloud ecosystems can lead to accidental overspending, especially for B2B SaaS companies delivering products via the cloud. Regular "Cloud Cost Audits" by neutral entities can pinpoint cost-saving opportunities, ensuring optimal cloud expenditure. Our next focus will be on the significance of cost intelligence software in assessing project costs and potential risks.

# IMPLEMENT COST INTELLIGENCE SOFTWARE AND DECISION SUPPORT SOLUTIONS

The demand for cost intelligence software and decision support solutions is rising in the enterprise landscape. A prime example is the <u>SEER® Cost Analysis & Optimization</u> platform from Galorath, which provides near-real-time insights into program costs and risk scenarios by adjusting project variables.

SEER offers invaluable benchmarking data on project and resource expenses specific to an industry. It outlines the expected cost of a service or project, benchmarked against industry standards, making it a powerful tool during price negotiations. Such cost intelligence tools illuminate the impact of program and project decisions from inception. They enable iterative testing of optimization strategies to align with operational and profitability objectives.

SEER can quickly and easily model individual suppliers, aid in securing optimal prices and value propositions, and benchmark bids against industry norms. By evaluating elements like personnel, processes, and technology, SEER is an indispensable asset for cost optimization during program development.

#### IMPLEMENT DIGITALIZATION OF BUSINESS PROCESSES

The digital era has reshaped industries, and the demise of Kodak and Blockbuster stand as cautionary tales of the perils of resisting change. Their inability to adapt to the digital transformation wave and changing economic dynamics led to their decline.<sup>3</sup>

Integrating digitalization into their operational blueprints is imperative for businesses to thrive, especially in the current market landscape. This shift minimizes risks linked to errors and omissions (E&O) and fosters streamlined, efficient processes. By reducing paper trails and manual tasks, digitalization offers cost savings and a competitive edge.

<sup>&</sup>lt;sup>3</sup> Aktas. Aktas, Mehmet S. "Hybrid cloud computing monitoring software architecture." Concurrency and Computation: Practice and Experience 30.21 (2018): e4694. https://onlinelibrary.wiley.com/doi/abs/10.1002/cpe.4694 Accessed Sept 22, 2023

#### **OPTIMIZE STORAGE AND DATABASE PERFORMANCE**

With digitalization comes recognizing artificial intelligence (AI) as a cornerstone of future technologies. The International Data Corporation (IDC) anticipates a surge in AI's role in digital projects. If they hope to harness the growing potential of AI, businesses must refine their database performance, curbing costs from frequent database setbacks and boosting revenue.

#### **IMPROVE INVENTORY MANAGEMENT**

Al's influence extends beyond databases; it's revolutionizing inventory management, refining logistics, and becoming integral to daily operations<sup>4</sup>. One of the persistent challenges businesses face is balancing inventory costs with the need to meet immediate demands. This equilibrium is vital, especially in the nexus between sales and customer service, where inventory efficiency directly impacts customer satisfaction. Many are turning to Al-powered Inventory Management Practices (IMPs) to navigate this. While the initial investment might be substantial, the long-term benefits of Al in inventory management, including cost savings, are undeniable.

Artificial intelligence (Al) is the new technology implemented more quickly and consistently in logistics and supply chains, specifically inventory management.<sup>5</sup>



<sup>&</sup>lt;sup>4</sup> Foya, Eliamani Exaudi. Analysis and study Artificial Intelligence to improve Inventory management 2021.https://www.theseus.fi/handle/10024/500648. Accessed Sept 20, 2023.

<sup>&</sup>lt;sup>5</sup> Foya, Eliamani Exaudi. Analysis and study Artificial Intelligence to improve Inventory management 2021.https://www.theseus.fi/handle/10024/500648. Accessed Sept 20, 2023.

#### **CONDUCT FREQUENT COST & UTILIZATION AUDITS**

Effective cost management requires a comprehensive understanding of expenses and resource allocation. Enter the cost and utilization audit, a cornerstone of cost accounting. This audit delves into financial commitments agreed upon during product development, service delivery, or related business activities. By regularly conducting these audits, organizations clearly understand their expenditure patterns, pinpointing areas ripe for cost reduction.

Such audits also spotlight underutilized resources, offering further avenues for optimization. Tracking expenses not only trims costs but can also reduce environmental impacts, emphasizing the multifaceted benefits of regular audits.

#### CREATE A SUPPLY CHAIN OPTIMIZATION OPERATION

While we've explored cost drivers, optimization tools, and the merits of hybrid cloud solutions, the supply chain remains a pivotal aspect of cost management. Simulation-based cost optimization techniques are now at the forefront of supply chain risk strategies. These methods offer tangible solutions, from precision-tuned responses and performance metrics to addressing uncertainties in supply chain designs. Supply chain managers can harness these simulation-based techniques to achieve competitive advantages. The results? Reduced expenses, balanced inventory levels, and robust monitoring systems that oversee product supply lifecycles.

<sup>&</sup>lt;sup>6</sup> J. M. Stritch, N. Darnall, L. Hsueh and S. Bretschneider, "Green Technology Firms and Sustainable Public Purchasing," in IEEE Engineering Management Review, vol. 46, no. 1, pp. 128-131, 1 First quarter, March 2018, doi: 10.1109/EMR.2018.2810080.https://ieeexplore.ieee.org/abstract/document/8334876. Accessed Sept 20, 2023

Alvarenga, Murilo Zamboni, et al. "Analytical supply chains: Are they more resilient? A model's proposition." Journal of Operations and Supply Chain Management 11.2 (2018): 46-58.https://periodicos.fgv.br/joscm/article/view/73915. Accessed Sept 22, 2023..



#### IMPLEMENT A CONTINUOUS IMPROVEMENT CULTURE

Cost optimization practices undeniably impact financial outcomes, but their influence extends to shaping organizational culture, especially in human resource development. Continuous corporate growth spurs innovation. However, clinging to archaic methods can stifle growth and innovation. Leadership must advocate for waste minimization and lean improvements. By instilling a culture of relentless betterment, organizations can mitigate minor inefficiencies and foster an environment ripe for innovation and creativity.

#### **IMPROVE ASSET MANAGEMENT**

Asset Management (AM) is more than just a term; it's a philosophy that drives organizations to maximize the value derived from their assets. AM is a holistic approach that optimizes the use of physical, financial, informational, and human assets throughout their life cycle. AM's significance has never been more pronounced in today's volatile business landscape.

The rapid pace of technological advancements has compressed asset life cycles and introduced intricate decision-making processes. AM serves as a beacon, guiding organizations through these intricacies. It aligns asset strategies with overarching business objectives, ensuring the prudent allocation of resources, minimizing downtime, and fostering a culture of proactivity and anticipation. AM has transitioned from a mere support role to a pivotal strategic function, propelling businesses toward sustained growth and adaptability.

<sup>&</sup>lt;sup>8</sup> Aija Medne, Inga Lapina, Sustainability and Continuous Improvement of Organization: Review of Process-Oriented Performance Indicators, Journal of Open Innovation: Technology, Market, and Complexity,

<sup>9</sup> Volume 5, Issue 3, 2019. https://www.sciencedirect.com/science/article/pii/S2199853122009866?via%3Dihub. Accessed Sept 20, 2023

#### **EXPLORE LOW-COST MARKETING STRATEGIES**

Marketing is the lifeblood of revenue generation, but it often comes with a hefty price tag, especially in areas like performance marketing or paid ads. However, impactful marketing only sometimes equates to exorbitant expenses. Today, it is the duty of Marketing leaders to discover innovative, cost-effective strategies.

Consider the power of content through a business blog, the reach of organic social media promotions, or the credibility of customer reviews and endorsements. There's a plethora of low-cost avenues available. While sidelining paid ads entirely might not be pragmatic, diversifying with budget-friendly alternatives can yield substantial dividends.

#### Cost-efficient marketing alternatives include:

- In-house SEO and content creation, bypassing the need for external agencies
- Harnessing the power of community-driven platforms like Reddit and Quora for genuine recommendations and reviews
- Implementing referral programs, turning satisfied customers into brand advocates
- Tapping into the vast audiences on social media platforms
- Collaborating with niche influencers to bolster brand visibility and trust

<sup>&</sup>lt;sup>10</sup> Krumina, Marija, Anders Paalzow, and Zane Varpina. Back for Business: The Link between Foreign Experience and Entrepreneurial Activity in Latvia. No. 10. Baltic International Centre for Economic Policy Studies (BICEPS) & Stockholm School of Economics in Riga (SSE Riga), 2022. https://ideas.repec.org/p/bic/rpaper/10.html. Accessed Sept 21, 2023.

### **OUTSOURCE (SOME) FUNCTIONS TO REMOTE WORKERS**

Embracing remote work isn't just a trend; it's a strategic move toward cost optimization. By onboarding remote professionals, businesses can enjoy flexibility, heightened productivity, and substantial overhead savings on rent and utilities.

Remote workers exhibit reduced stress, heightened focus, and unwavering loyalty, translating into long-term financial savings and a culture of work-life harmony, enhancing overall productivity. However, organizations must be technologically equipped to fully harness a remote workforce's potential and leverage the proper project management, communication, and collaboration tools. Time management applications can further aid remote employees in optimizing their schedules, ensuring they remain productive and aligned with organizational goals. Such solutions also empower managers to oversee project timelines, orchestrate work schedules, and streamline administrative tasks like invoicing.

#### HIRE FREELANCERS

The distinction between remote workers and freelancers is pivotal. While remote workers are full-time employees operating outside the traditional office environment, freelancers work on a contractual basis, free from typical employment obligations. They're specialists hired for specific tasks within stipulated time frames.

In the quest for cost optimization, businesses can significantly benefit from hiring freelancers for roles like design, content creation, accounting, and more in the pursuit of cost optimization. This approach saves training, benefits, and other overhead costs associated with full-time employment. Freelancers often provide specialized services at a fraction of the cost of full-time experts. Businesses can channel their financial resources more effectively by strategically outsourcing HR, IT, or accounting functions, ensuring focus on core competencies and growth initiatives.

<sup>&</sup>lt;sup>11</sup> Krumina, Marija, Anders Paalzow, and Zane Varpina. Back for Business: The Link between Foreign Experience and Entrepreneurial Activity in Latvia. No. 10. Baltic International Centre for Economic Policy Studies (BICEPS) & Stockholm School of Economics in Riga (SSE Riga), 2022. https://ideas.repec.org/p/bic/rpaper/10.html. Accessed Sept 21, 2023.

<sup>&</sup>lt;sup>12</sup> Nawaz, Z., Zhang, J., Mansoor, R., & Ilmudeen, A. (2019). Gig workers in sharing economy: Conceptualizing Freelancer Value Proposition (FVP) in e-lancing platforms. Advances in Management and Applied Economics, 9(6), 51-75. https://www.proquest.com/openview/d191ddc93bc56ba2a22fee38ea11a5ce/1?pq-origsite=gscholar&cbl=796380. Accessed Sept 22, 2023.

<sup>&</sup>lt;sup>13</sup> Krumina, Marija, Anders Paalzow, and Zane Varpina. Back for Business: The Link between Foreign Experience and Entrepreneurial Activity in Latvia. No. 10. Baltic International Centre for Economic Policy Studies (BICEPS) & Stockholm School of Economics in Riga (SSE Riga), 2022. https://ideas.repec.org/p/bic/rpaper/10.html. Accessed Sept 21, 2023.

#### **CUT FINANCIAL EXPENDITURES**

Financial prudence is the cornerstone of sustainable business growth. While we've explored numerous cost optimization strategies, it's imperative to underscore the significance of trimming financial outlays. Hidden drains on finances, such as business credit card fees, misaligned insurance policies, and late loan payment penalties, can accumulate over time, eroding profit margins. Businesses should regularly audit their financial accounts to fortify their financial health. Leveraging technology, like online payment systems, can streamline processes and mitigate the risk of late fees. Proactive negotiations with credit card providers can also yield reduced rates.

Additionally, a thorough evaluation of insurance policies can unveil opportunities for consolidation and cost savings. Physical premises represent another significant expenditure. Relocating to a more cost-effective location or even consolidating business functions can lead to substantial savings on rent and associated costs. In an era where remote work is gaining traction, businesses should also evaluate the necessity of expansive physical spaces.

## **Conclusion**

Cost optimization is more than a financial strategy; it's a mindset. It's about achieving more with less, driving efficiency while fostering innovation. As businesses navigate the complexities of the modern marketplace, the principles of cost optimization become indispensable. By embracing the practices outlined in this article, companies can enhance their bottom line and cultivate a culture that values resourcefulness, adaptability, and continuous improvement. Ultimately, cost optimization isn't just about saving money but building resilient, future-ready enterprises.

<sup>14</sup> Nawaz, Z., Zhang, J., Mansoor, R., & Ilmudeen, A. (2019). Gig workers in sharing economy: Conceptualizing Freelancer Value Proposition (FVP) in e-lancing platforms. Advances in Management and Applied Economics, 9(6), 51-75. https://www.proquest.com/openview/d191ddc93bc56ba2a22fee38ea11a5ce/1?pq-origsite=gscholar&cbl=796380. Accessed Sept 22, 2023.

<sup>&</sup>lt;sup>15</sup> Sekar, S., et al. "Micro, Small and Medium Enterprises Control Financial Cost Accounting based on Artificial Intelligence and Data Mining Method." 2022 5th International Conference on Contemporary Computing and Informatics (IC3I). IEEE, 2022. https://ieeexplore.ieee.org/abstract/document/10073349. Accessed Sept 21, 2023.

# DISCOVER SEER BY GALORATH: YOUR COMPETITIVE ADVANTAGE

In an era where precision and foresight define success, SEER by Galorath is a beacon for visionary leaders—state-of-the-art cost analysis and optimization software meticulously designed to unveil hidden cost-saving avenues and propel profit trajectory. In these unpredictable economic landscapes, the power to discern cost drivers and harness optimization strategies is not just an advantage; it's a necessity.

Why do global giants like Boeing, NASA, Hyundai, and AT&T, among others across diverse sectors, trust SEER? Because we transform uncertainty into clarity. We empower you to:

- Accelerate decision-making by 5X
- Achieve reliable outcomes in mere hours, not days or weeks
- ▶ Outpace competitors, reaching the market 34% faster
- Amplify profitability and unearth cost-saving goldmines
- Navigate and optimize cost drivers, even in turbulent times
- Harness the power of predictive analytics for confident, informed decisions



If you're poised to redefine your industry standards and elevate your organization's potential, the journey begins with SEER.

Still contemplating your next step? Let us guide you. Visit galorath.com to request a complimentary cost analysis assessment.